

Contents

Business Snapshots	xxi
---------------------------	------------

Preface	xxiii
----------------	--------------

CHAPTER 1	
Introduction	1
1.1 Risk vs. Return for Investors	2
1.2 The Efficient Frontier	5
1.3 The Capital Asset Pricing Model	8
1.4 Arbitrage Pricing Theory	13
1.5 Risk vs. Return for Companies	13
1.6 Risk Management by Financial Institutions	17
1.7 Credit Ratings	18
Summary	19
Further Reading	19
Practice Questions and Problems (Answers at End of Book)	19
Further Questions	20

PART ONE

FINANCIAL INSTITUTIONS AND THEIR TRADING

CHAPTER 2	
Banks	25
2.1 Commercial Banking	26
2.2 The Capital Requirements of a Small Commercial Bank	28
2.3 Deposit Insurance	30
2.4 Investment Banking	31
2.5 Securities Trading	36
2.6 Potential Conflicts of Interest in Banking	37
2.7 Today's Large Banks	38
2.8 The Risks Facing Banks	41
Summary	42
Further Reading	43
Practice Questions and Problems (Answers at End of Book)	43
Further Questions	44

CHAPTER 3

Insurance Companies and Pension Plans	45
3.1 Life Insurance	45
3.2 Annuity Contracts	49
3.3 Mortality Tables	50
3.4 Longevity and Mortality Risk	53
3.5 Property-Casualty Insurance	54
3.6 Health Insurance	56
3.7 Moral Hazard and Adverse Selection	58
3.8 Reinsurance	59
3.9 Capital Requirements	60
3.10 The Risks Facing Insurance Companies	61
3.11 Regulation	61
3.12 Pension Plans	63
Summary	66
Further Reading	67
Practice Questions and Problems (Answers at End of Book)	68
Further Questions	69

CHAPTER 4

Mutual Funds and Hedge Funds	71
4.1 Mutual Funds	71
4.2 Hedge Funds	79
4.3 Hedge Fund Strategies	84
4.4 Hedge Fund Performance	88
Summary	89
Further Reading	90
Practice Questions and Problems (Answers at End of Book)	90
Further Questions	91

CHAPTER 5

Trading in Financial Markets	93
5.1 The Markets	93
5.2 Clearing Houses	94
5.3 OTC Market Changes	95
5.4 Long and Short Positions in Assets	96
5.5 Derivatives Markets	97
5.6 Plain Vanilla Derivatives	98
5.7 Non-Traditional Derivatives	108
5.8 Exotic Options and Structured Products	112
5.9 Risk Management Challenges	114
Summary	116
Further Reading	116
Practice Questions and Problems (Answers at End of Book)	117
Further Questions	119

CHAPTER 6

The Credit Crisis of 2007	121
6.1 The U.S. Housing Market	121
6.2 Securitization	124
6.3 The Crisis	130
6.4 What Went Wrong?	131
6.5 Lessons from the Crisis	133
Summary	134
Further Reading	135
Practice Questions and Problems (Answers at End of Book)	135
Further Questions	136

CHAPTER 7

Valuation and Scenario Analysis: The Risk-Neutral and Real Worlds	137
7.1 Volatility and Asset Prices	138
7.2 Risk-Neutral Valuation	139
7.3 Scenario Analysis	144
7.4 When Both Worlds Have to be Used	144
7.5 The Calculations in Practice	145
7.6 Estimating Real-World Processes	146
Summary	147
Further Reading	148
Practice Questions and Problems (Answers at End of Book)	148
Further Questions	148

PART TWO**MARKET RISK****CHAPTER 8**

How Traders Manage Their Risks	153
8.1 Delta	153
8.2 Gamma	160
8.3 Vega	162
8.4 Theta	164
8.5 Rho	165
8.6 Calculating Greek Letters	166
8.7 Taylor Series Expansions	167
8.8 The Realities of Hedging	168
8.9 Hedging Exotic Options	169
8.10 Scenario Analysis	170
Summary	172
Further Reading	172
Practice Questions and Problems (Answers at End of Book)	172
Further Questions	173

CHAPTER 9

Interest Rate Risk	175
9.1 The Management of Net Interest Income	175
9.2 Types of Rates	178
9.3 Duration	182
9.4 Convexity	185
9.5 Generalization	187
9.6 Nonparallel Yield Curve Shifts	189
9.7 Interest Rate Deltas in Practice	191
9.8 Principal Components Analysis	193
9.9 Gamma and Vega	196
Summary	197
Further Reading	197
Practice Questions and Problems (Answers at End of Book)	198
Further Questions	199

CHAPTER 10

Volatility	201
10.1 Definition of Volatility	201
10.2 Implied Volatilities	204
10.3 Are Daily Percentage Changes in Financial Variables Normal?	205
10.4 The Power Law	207
10.5 Monitoring Daily Volatility	209
10.6 The Exponentially Weighted Moving Average Model	212
10.7 The GARCH(1,1) Model	214
10.8 Choosing Between the Models	216
10.9 Maximum Likelihood Methods	216
10.10 Using GARCH(1,1) to Forecast Future Volatility	222
Summary	225
Further Reading	226
Practice Questions and Problems (Answers at End of Book)	227
Further Questions	228

CHAPTER 11

Correlations and Copulas	231
11.1 Definition of Correlation	231
11.2 Monitoring Correlation	233
11.3 Multivariate Normal Distributions	236
11.4 Copulas	238
11.5 Application to Loan Portfolios: Vasicek's Model	244
Summary	250
Further Reading	250
Practice Questions and Problems (Answers at End of Book)	250
Further Questions	252

CHAPTER 12

Value at Risk and Expected Shortfall	255
12.1 Definition of VaR	255
12.2 Examples of the Calculation of VaR	257
12.3 A Drawback of VaR	258
12.4 Expected Shortfall	259
12.5 Coherent Risk Measures	260
12.6 Choice of Parameters for VaR and ES	263
12.7 Marginal, Incremental, and Component Measures	268
12.8 Euler's Theorem	269
12.9 Aggregating VaRs and ESs	270
12.10 Back-Testing	270
Summary	273
Further Reading	274
Practice Questions and Problems (Answers at End of Book)	274
Further Questions	275

CHAPTER 13

Historical Simulation and Extreme Value Theory	277
13.1 The Methodology	277
13.2 Accuracy of VaR	282
13.3 Extensions	284
13.4 Computational Issues	289
13.5 Extreme Value Theory	289
13.6 Applications of EVT	292
Summary	295
Further Reading	295
Practice Questions and Problems (Answers at End of Book)	296
Further Questions	297

CHAPTER 14

Model-Building Approach	299
14.1 The Basic Methodology	299
14.2 Generalization	302
14.3 Correlation and Covariance Matrices	303
14.4 Handling Interest Rates	307
14.5 Applications of the Linear Model	310
14.6 Linear Model and Options	311
14.7 Quadratic Model	314
14.8 Monte Carlo Simulation	316
14.9 Non-Normal Assumptions	317
14.10 Model-Building vs. Historical Simulation	318
Summary	319
Further Reading	319
Practice Questions and Problems (Answers at End of Book)	319
Further Questions	321

PART THREE**REGULATION****CHAPTER 15**

Basel I, Basel II, and Solvency II	325
15.1 The Reasons for Regulating Banks	325
15.2 Bank Regulation Pre-1988	326
15.3 The 1988 BIS Accord	327
15.4 The G-30 Policy Recommendations	330
15.5 Netting	331
15.6 1996 Amendment	333
15.7 Basel II	336
15.8 Credit Risk Capital Under Basel II	337
15.9 Operational Risk Capital Under Basel II	346
15.10 Pillar 2: Supervisory Review	346
15.11 Pillar 3: Market Discipline	347
15.12 Solvency II	347
Summary	349
Further Reading	349
Practice Questions and Problems (Answers at End of Book)	350
Further Questions	351

CHAPTER 16

Basel II.5, Basel III, and Other Post-Crisis Changes	353
16.1 Basel II.5	353
16.2 Basel III	357
16.3 Contingent Convertible Bonds	365
16.4 Dodd-Frank Act	366
16.5 Legislation in other Countries	368
Summary	370
Further Reading	371
Practice Questions and Problems (Answers at End of Book)	371
Further Questions	372

CHAPTER 17

Fundamental Review of the Trading Book	373
17.1 New Market Risk Measures	373
17.2 Trading Book vs. Banking Book	377
17.3 Credit Trades	378
Summary	379
Further Reading	379
Practice Questions and Problems (Answers at End of Book)	379
Further Questions	380

PART FOUR**CREDIT RISK****CHAPTER 18**

Managing Credit Risk: Margin, OTC Markets, and CCPs	383
18.1 Margin and Exchanges	383
18.2 OTC Markets	388
18.3 Consequences of New OTC Regulations	392
18.4 The Risk of a CCP Failure	396
Summary	396
Further Reading	397
Practice Questions and Problems (Answers at End of Book)	397
Further Questions	398

CHAPTER 19

Estimating Default Probabilities	399
19.1 Credit Ratings	399
19.2 Historical Default Probabilities	401
19.3 Recovery Rates	403
19.4 Credit Default Swaps	404
19.5 Credit Spreads	409
19.6 Estimating Default Probabilities from Credit Spreads	412
19.7 Comparison of Default Probability Estimates	414
19.8 Using Equity Prices to Estimate Default Probabilities	419
Summary	422
Further Reading	422
Practice Questions and Problems (Answers at End of Book)	423
Further Questions	424

CHAPTER 20

CVA and DVA	427
20.1 Credit Exposure on Derivatives	427
20.2 CVA	429
20.3 The Impact of a New Transaction	432
20.4 CVA Risk	434
20.5 Wrong-Way Risk	435
20.6 DVA	436
20.7 Some Simple Examples	437
Summary	441
Further Reading	442
Practice Questions and Problems (Answers at End of Book)	442
Further Questions	443

CHAPTER 21

Credit Value at Risk	445
21.1 Ratings Transition Matrices	446
21.2 Vasicek's Model	448
21.3 Credit Risk Plus	449
21.4 Creditmetrics	451
21.5 Credit-Sensitive Instruments in the Trading Book	454
Summary	457
Further Reading	458
Practice Questions and Problems (Answers at End of Book)	458
Further Questions	459

PART FIVE**OTHER TOPICS****CHAPTER 22**

Scenario Analysis and Stress Testing	463
22.1 Generating the Scenarios	463
22.2 Regulation	469
22.3 What to Do with the Results	473
Summary	476
Further Reading	476
Practice Questions and Problems (Answers at End of Book)	477
Further Questions	478

CHAPTER 23

Operational Risk	479
23.1 Defining Operational Risk	481
23.2 Determination of Regulatory Capital	481
23.3 Categorization of Operational Risks	483
23.4 Loss Severity and Loss Frequency	484
23.5 Implementation of AMA	485
23.6 Proactive Approaches	489
23.7 Allocation of Operational Risk Capital	492
23.8 Use of Power Law	492
23.9 Insurance	493
23.10 Sarbanes-Oxley	494
Summary	495
Further Reading	496
Practice Questions and Problems (Answers at End of Book)	496
Further Questions	497

CHAPTER 24

Liquidity Risk	499
24.1 Liquidity Trading Risk	499
24.2 Liquidity Funding Risk	507

24.3	Liquidity Black Holes	515
	Summary	522
	Further Reading	522
	Practice Questions and Problems (Answers at End of Book)	523
	Further Questions	524

CHAPTER 25

Model Risk	525
25.1 Marking to Market	525
25.2 Models for Linear Products	527
25.3 Physics vs. Finance	529
25.4 How Models are Used for Pricing Standard Products	530
25.5 Hedging	536
25.6 Models for Nonstandard Products	537
25.7 Dangers in Model Building	540
25.8 Detecting Model Problems	541
Summary	542
Further Reading	542
Practice Questions and Problems (Answers at End of Book)	543
Further Questions	543

CHAPTER 26

Economic Capital and RAROC		545
26.1	Definition of Economic Capital	545
26.2	Components of Economic Capital	547
26.3	Shapes of the Loss Distributions	549
26.4	Relative Importance of Risks	551
26.5	Aggregating Economic Capital	552
26.6	Allocation of Economic Capital	555
26.7	Deutsche Bank's Economic Capital	557
26.8	RAROC	557
	Summary	559
	Further Reading	559
	Practice Questions and Problems (Answers at End of Book)	559
	Further Questions	560

CHAPTER 27

Enterprise Risk Management	563
27.1 Risk Appetite	564
27.2 Risk Culture	568
27.3 Identifying Major Risks	572
27.4 Strategic Risk Management	574
Summary	575
Further Reading	576
Practice Questions and Problems (Answers at End of Book)	576
Further Questions	576



CHAPTER 28

Risk Management Mistakes to Avoid	577
28.1 Risk Limits	577
28.2 Managing the Trading Room	580
28.3 Liquidity Risk	582
28.4 Lessons for Nonfinancial Corporations	585
28.5 A Final Point	586
Further Reading	587

PART SIX

APPENDICES

Appendix A	
Compounding Frequencies for Interest Rates	591
Appendix B	
Zero Rates, Forward Rates, and Zero-Coupon Yield Curves	595
Appendix C	
Valuing Forward and Futures Contracts	599
Appendix D	
Valuing Swaps	601
Appendix E	
Valuing European Options	603
Appendix F	
Valuing American Options	605
Appendix G	
Taylor Series Expansions	609
Appendix H	
Eigenvectors and Eigenvalues	613
Appendix I	
Principal Components Analysis	617
Appendix J	
Manipulation of Credit Transition Matrices	619
Appendix K	
Valuation of Credit Default Swaps	621

Appendix I	
Synthetic CDOs and Their Valuation	625
Answers to Questions and Problems	629
Glossary	669
DerivaGem Software	689
Table for $N(x)$ when $x \leq 0$	695
Table for $N(x)$ when $x \geq 0$	697
Index	699